

| No. | Activity | Jan-20 | Feb-20 | Month 1 | Month 2 | Month 3 | Month 4 | Month 5 | Month 6 | Month 7 | Month 8 | Month 9 | Month 10 | Month 11 | Month 12 | Month 13 | Month 14 | Month 15 | Month 16 | Month 17 | Month 18 | Month 19 | Month 20 | |
|-----|---|--------|--------|---------|---------|---------|---------|---------|---------|---------|---------|---------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|--|
| | | | | Mar-20 | Apr-20 | May-20 | Jun-20 | Jul-20 | Aug-20 | Sep-20 | Oct-20 | Nov-20 | Dec-20 | Jan-21 | Feb-21 | Mar-21 | Apr-21 | May-21 | Jun-21 | Jul-21 | Aug-21 | Sep-21 | Oct-21 | |
| 101 | Small to medium scale behind the meter Solar PV | | | | | | | | | | | | | | | | | | | | | | | |
| 102 | Analysis (inc Surveys) | | | | | | | | | | | | | | | | | | | | | | | |
| 103 | Procurement | | | | | | | | | | | | | | | | | | | | | | | |
| 104 | Business case development (rolling programme) | | | | | | | | | | | | | | | | | | | | | | | |
| 105 | Works - Legals (rolling programme) | | | | | | | | | | | | | | | | | | | | | | | |
| 106 | Works Design & Delivery (rolling programme) | | | | | | | | | | | | | | | | | | | | | | | |
| 107 | Large Scale Remote Generation - Solar PV | | | | | | | | | | | | | | | | | | | | | | | |
| 108 | High level land asset review | | | | | | | | | | | | | | | | | | | | | | | |
| 109 | Market engagement | | | | | | | | | | | | | | | | | | | | | | | |
| 110 | Agree preferred business model & business owner | | | | | | | | | | | | | | | | | | | | | | | |
| 111 | Business case development & commercial assessment | | | | | | | | | | | | | | | | | | | | | | | |
| 112 | Delivery timescales dependent upon chosen business model | | | | | | | | | | | | | | | | | | | | | | | |
| 113 | Accelerated boiler replacement programme | | | | | | | | | | | | | | | | | | | | | | | |
| 114 | Review building condition surveys to ID pilot buildings | | | | | | | | | | | | | | | | | | | | | | | |
| 115 | Complete feasibility assessments | | | | | | | | | | | | | | | | | | | | | | | |
| 116 | Complete financial assessment (capital & revenue) | | | | | | | | | | | | | | | | | | | | | | | |
| 117 | Legals - TBC | | | | | | | | | | | | | | | | | | | | | | | |
| 118 | Installation - TBC | | | | | | | | | | | | | | | | | | | | | | | |
| 119 | Connect | | | | | | | | | | | | | | | | | | | | | | | |
| 120 | GM Local Energy Market | | | | | | | | | | | | | | | | | | | | | | | |
| 121 | Significant Building, M&E, Land & Consumption Data Gathering Exercise | | | | | | | | | | | | | | | | | | | | | | | |
| 122 | Development of Manchester Local Energy Plan - TBC | | | | | | | | | | | | | | | | | | | | | | | |
| 123 | Step 1 Become more informed | | | | | | | | | | | | | | | | | | | | | | | |
| 124 | Building Accreditation Assessment Report | | | | | | | | | | | | | | | | | | | | | | | |
| 125 | Skills Audit (survey design, issue, analyse) | | | | | | | | | | | | | | | | | | | | | | | |
| 126 | Targeted Communications Plan - Staff Involved with Buildings | | | | | | | | | | | | | | | | | | | | | | | |
| 127 | Step 2 Change the way we assess success | | | | | | | | | | | | | | | | | | | | | | | |
| 128 | Agree Manchester build standard/s | | | | | | | | | | | | | | | | | | | | | | | |
| 129 | Produce new Assessment Criterion Report (NPV / Intensity Measures / Carbon Costing) | | | | | | | | | | | | | | | | | | | | | | | |
| 130 | Pilot new assessment criterion with pipeline projects | | | | | | | | | | | | | | | | | | | | | | | |
| 131 | Embed new assessment criterion within the formal checkpoint process | | | | | | | | | | | | | | | | | | | | | | | |
| 132 | Step 3 Change the way we buy | | | | | | | | | | | | | | | | | | | | | | | |
| 133 | Update standard specifications and employer requirements | | | | | | | | | | | | | | | | | | | | | | | |
| 134 | Review and update standard procurement questions | | | | | | | | | | | | | | | | | | | | | | | |
| 135 | Review and update standard KPI monitoring requirements | | | | | | | | | | | | | | | | | | | | | | | |
| 136 | Step 4 Change the way we track benefits | | | | | | | | | | | | | | | | | | | | | | | |
| 137 | Develop Zero Carbon Project Close Report | | | | | | | | | | | | | | | | | | | | | | | |
| 138 | Pilot Zero Carbon Project Close Report | | | | | | | | | | | | | | | | | | | | | | | |
| 139 | Embed Zero Carbon Project Close Report | | | | | | | | | | | | | | | | | | | | | | | |
| 140 | Performance Gap - Soft Landings Evaluation Report | | | | | | | | | | | | | | | | | | | | | | | |

New Programme Approved

Existing Programme Savings Begin

Recruitment Complete

New Programme Savings Begin